

Together in community

How do we summarize a year that was universally difficult yet made up of challenges unique to each person, family, business, agency, or nonprofit? The phrase we are all in the same storm but not necessarily the same boat comes to mind.

As the storm rolled in more than a year ago, the Community Foundation considered how we could respond. We are uniquely positioned to help, but where to begin when so much was uncertain? By the end of March 2020, the foundation staff, and board of directors officially mobilized our existing Essential Needs Fund to receive donations for COVID-19 relief. Thanks to generous donations from throughout our community, we were able to get grant dollars out the door quickly.



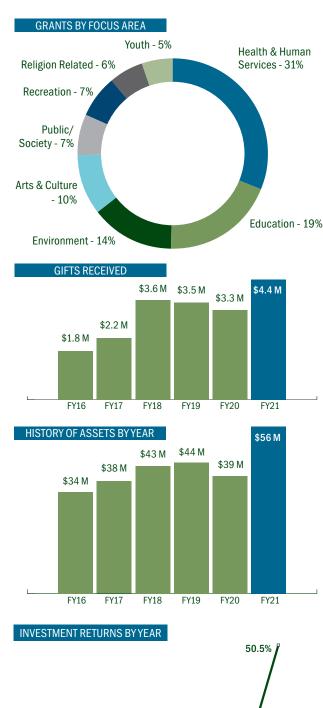
David L. Jones
Executive Director

Hon. Jennifer E. Deegan
President
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Our nonprofit and education partners served as great examples of resilience as they adapted to rapidly changing situations. Thanks to these partners, we were able to hear about how the pandemic was impacting their organization, agency, or school as well as their people. They shared their needs and their insights, leading us to adapt one of our grant cycles to accept only requests for general operating dollars. As a place-based grantmaker, this was right in our wheelhouse.

But as the needs of our community stretched further and wider, we looked for other opportunities to help. Through new, creative partnerships, we were able to support individuals, families and small businesses in Emmet County in new ways. We helped a local woman keep her home out of foreclosure. We helped small businesses in our community keep their businesses going. We helped local restaurants with outdoor dining adaptations, and funded efforts to support restaurant workers and local musicians.

All of this work was made possible by you: thank you! Acknowledging the remarkable hardships of the past year allows us to also acknowledge the generosity and caring we witnessed in our community. Although we didn't do so physically, we came together last year as a community. And in that spirit, we will continue to bring the community together to meet needs and address shared issues to improve the quality of life for all people in Emmet County. Together, we can do more.



SNAPSHOT

\$3.9 million

GRANTS OUT BY FOCUS AREA

\$4.4 million

IN GIFTS RECEIVED 1,203 TOTAL GIFTS

\$56 million NET ASSETS



+50.5%

INVESTMENT PERFORMANCE

All figures are for Fiscal Year 2021, ended March 31, 2021.

Our audited financial statements and IRS Form 990 are available on our website, **www.phsacf.org**. You may also contact our office for copies, **(231)** 348-5820.



Relief. Response. Recovery.

MADE POSSIBLE BY THE EXCEPTIONAL
GENEROSITY OF OUR COMMUNITY,
THE COMMUNITY FOUNDATION
GRANTED NEARLY \$350,000 IN
COVID-19 RELIEF DOLLARS DURING
THE LAST FISCAL YEAR, GRANTS
WHICH STILL CONTINUE TODAY.

One COVID-19 Relief grant to McLaren Northern Michigan Foundation helped purchase powered air purifying respirators or PAPRs for McLaren staff. **Top left:** Kari Ataman, RN, wears one of the PAPRs which provide greater safety to anyone working in patient care areas where they have the potential to come into contact with a contagious disease including COVID-19, the flu, or any other respiratory illness. **Bottom left:** McLaren staff shared their thanks with the community for supporting the purchase of PAPRs.

Photos courtesy McLaren Northern Michigan

When we opened our Essential Needs Fund to accept new gifts toward COVID-19 relief in March 2020, so much seemed uncertain. What we witnessed was our generous community stepping up to help meet a wide variety of needs. For some organizations, their needs included personal protection equipment (PPE) for staff and clients. For others, it meant making up for lost revenue due to temporarily closed sites or canceled events. For others, their greatest needs were meeting increased demand for services. The nearly \$350,000 in relief grants helped to meet these needs.

Beginning in early April 2020, we reviewed relief requests and sent grant dollars out the door on a weekly basis. Nonprofits, municipalities and schools all adapted to serve their mission and their people in new ways. For some organizations, virtual solutions such as telehealth visits, remote work, or online programming were the answer. Others met their missions through mobile and drive-through food banks or just getting people outdoors for physical and mental wellness.

\$349,400

RELIEF GRANTS AWARDED FISCAL YEAR 2021

47

ORGANIZATIONS SUPPORTED

\$195,362

RELIEF GIFTS
RECEIVED
FISCAL YEAR 2021

\$225,000

OUR FOUNDATION
DOLLARS EARMARKED
FOR COVID-19 RELIEF

All figures are for Fiscal Year 2021, ended March 31, 2021.

For a complete list of our COVID-19 relief and response grant recipients, please visit our website, www.phsacf.org.



It's wonderful to have general dollars available so we have the capacity to serve clients. When we are fully staffed, we can best meet the needs of the community.

Gail Kloss

Women's Resource Center of Northern Michigan

We are thankful that the Community Foundation has listened to what we need and has been so flexible with funding.

Elizabeth Looze

Challenge Mountain

We are all so grateful for the Community Foundation recognizing how challenging and multifaceted our needs are in this sector.

Izabela Babinska

McLaren Northern Michigan Foundation



Adaptability. Flexibility.

ONE ORGANIZATION SAID OF THE PAST YEAR
'IT WAS BUSINESS AS UNUSUAL.' WITH A NOD
TO OUR PARTNERS ADAPTING TO RAPIDLY
CHANGING CIRCUMSTANCES, THE COMMUNITY
FOUNDATION LISTENED AND FOUND OUR
CHANCE TO DO BUSINESS AS UNUSUAL.

No one better understood the changing and varied needs of nonprofits during the pandemic than the people at those organizations. During the summer of 2020, we hosted virtual check-ins to hear from our colleagues. Their feedback prompted us to alter our Fall 2020 grant cycle to accept requests for general operating dollars; funds that could be spent on salaries and wages, office rent or mortgage payments, office utilities or other general expenses. During this cycle, we granted nearly \$240,000 in general operating dollars to 37 nonprofits and schools. This flexibility allowed our partners to meet their particular needs which varied widely across sectors.

The economic crisis that accompanied the early days of the pandemic was particularly challenging for our community's small businesses. Through a creative partnership with Venture North Funding and Development, a nonprofit and a certified Community Development Financial Institution (CDFI), we helped bring relief grants to small business owners in Emmet County. In December 2020, Venture North awarded \$64,250 from its Regional Resiliency Program to 16 small businesses in our community.



Sandra's Story

In July 2020 using COVID-19 relief dollars, the Community Foundation partnered with TrueNorth Community Services, based in Fremont, Michigan, to establish a utility and housing relief fund. The fund, created specifically for Emmet County residents, has already assisted 27 participants including Sandra. Relief funds are still available—for more information, please contact the Community Foundation.

Sandra found herself behind on utility bills, her mortgage, and home insurance. Life was very overwhelming and Sandra was not sure where to find all of the needed money. While dealing with financial issues, Sandra's medications were changed by her doctors which sent her into a hopeless depression.

When Sandra was told we took care of her pastdue balance using our funding, her stress level went down considerably. She knew she would have the funds to pay the rest of her bills and to stay in her home. She could look at her problems with a clearer head, and things did not seem so overwhelming.

Sandra has been able to keep up on payments since we assisted. She feels like she is back on track and can focus on her health. Sandra is very thankful for the assistance that we gave her and will look at giving back to the community when she can.

TrueNorth Community Services

Investing in housing

ATTAINABLE HOUSING
REMAINS A CRITICAL
ISSUE IN EMMET COUNTY,
INEXTRICABLY LINKED
WITH OTHER ISSUES LIKE
WORKFORCE SHORTAGES,
PUBLIC TRANSIT AND
CHILD CARE. WE
CONTINUE TO PARTNER
WITH OTHER COMMUNITY
ORGANIZATIONS IN FINDING
EQUITABLE SOLUTIONS.



Continuing our commitment to housing in Emmet County, the Community Foundation approved a short-term, zero-interest loan of \$120,000 to Northwest Michigan Habitat for Humanity in September 2020. The loan, now fully repaid, allowed Habitat to purchase a modular-style home for one of its lots in Oden. This partnership also launched Habitat's Home Ready Program, designed to provide affordable housing options for those who are "mortgage ready" but struggling to find housing in their price range.

"Habitat is committed to bringing more affordable housing to our communities here in northwest Michigan," said Sarah Ulrich, Habitat's Executive Director. "To make this possible, we must be creative and employ cross-sector partnerships."

This loan, a program-related investment (PRI) of the Community Foundation, allowed Habitat to purchase its first high-quality, factory stick-built home keeping the process both efficient and affordable. In January 2021, the home was delivered and set on property in Oden (pictured above), land that was donated to Habitat by the Emmet County Land Bank.

The Community Foundation has been working alongside Habitat for several years as members of the Little Traverse Bay Housing Partnership.
The Partnership is actively working toward housing solutions that overcome challenges like high rents, low wages, seasonal work, and the rising costs of building a new home.

Last year, the Community Foundation made a grant to Habitat from our relatively new Emmet Housing Solutions Fund. The \$20,000 grant helped offset some unexpected infrastructure costs at the Oden and Alanson home build sites. Launched in 2019, our Emmet Housing Solutions Fund was created to help address the myriad pre-development costs to developing attainable housing in our community.

Investing in youth

19

EMMET COUNTY TEENS

\$112,963

GRANTS RECOMMENDED FISCAL YEAR 2021

\$25,000

EARMARKED FOR COVID-19 RELIEF & RESPONSE

18

ORGANIZATIONS SUPPORTED

THROUGH THE CHALLENGES AND HURDLES OF THE PAST YEAR, OUR YOUTH ADVISORY COMMITTEE (YAC) MEMBERS MET EACH ONE, REMAINING FOCUSED ON THE NEEDS OF YOUTH AND FAMILIES IN EMMET COUNTY.

Adaptability was key for this remarkable group of teenagers. Beginning in the spring of 2020, these students worked through mandated school closures, quarantine, and virtual meetings.

Their commitment to community grantmaking meant that young children in the Village of Alanson could enjoy a new, age-appropriate playground in Civic Park. Their peers who were impacted by not having regular school meals received needed assistance thanks to the YAC's support of the Northmen Den, serving middle and high school students from Petoskey.

The pandemic arrived as the YAC was concluding its 25th anniversary year. With a special anniversary project hampered by school closures, the committee unanimously agreed to earmark that \$25,000 for COVID-19 relief and response grants.



YOUTH ADVISORY COMMITTEE

Alex Carlson Suzy Carpenter Liv Cerrudo* Ella Deegan* Abigail Donovan Heidi Dumas Anna Dundon Cadence Glass Will Goelz Ellie Jones* Sarah Liederbach* J.J. Marshall Beatriz Miranda Quinn O'Neill Ethan Schumaker* Paige Simard* James Stebelton Luke Sumpter* Kyla Wang*

Chris Cerrudo, Advisor Sarah Ford, Advisor

> *Class of 2021 Graduating Seniors





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*Executive Committee **GRANT DISTRIBUTION**

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12

OUR STAFF (I to r): Loriel Grigsby, Laurissa Wendland. David "DJ" Jones, Sarah Ford. Kassia Perpich, and Mary Cummings.

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Patti and Balky Grannis Family Fund

Hameister Family Charitable Fund



Kelsie King-Duff and Joe Duff established the **Jack Michael Duff Memorial Fund last year** in memory of their son, on the occasion of his first birthday. Jack was stillborn at 23 weeks on June 25, 2019, due to L1 Syndrome, a rare genetic disorder. "We love that the community foundation would provide us a way to honor him forever, and that with our fund we can make grants to organizations that help create the adventures in Northern Michigan we were dreaming about. We hope to one day take future children to the places or to see projects supported through Jack's fund, knowing that he will be there with us."

FUNDS

Hanna-Renkes Literary Guild Fund William H. and Louise T. Harrison Fund Barbara and Jerome Hoganson Fund Holder Family Foundation Fund Dr. H. Ross and Virginia G. Hume Charitable Fund Ann K. Irish Charitable Fund Thomas and Patricia Jeffs Fund Mary Clare Reynolds Joyce Fund Cathy Kalahar and David Evrard Charitable Fund Keller Flaherty Family Fund **Everett and Lois Kircher Family Fund Knowlton Family Fund** Kroeger-Mainland Family Fund **Ledyard Family Charitable Fund** Loyd Family Fund **Lutjens Family Fund** The Mainland Family Fund McKinney Family Charitable Fund Meyerson Family Tzedakah Fund Maude and Gorton Milliken Fund Jim and Trish Murray Charitable Fund Steve and Anne Murray Charitable Fund Mort Neff Family Fund Neithercut Family Fund Nelson-Dennis Family Fund Ted and Lori Pall Charitable Fund Todd and Kathy Petersen Charitable Fund Craig and Mary Rapin Family Fund Petoskey Rotary Charities Fund Petoskey Rotary Park Fund John D. Pickering Fund for Equal Parenting Scholl Family Fund **Bob Schulze Fund for Creative Writing** Roger E. and Peggy Dicken Schwer Fund Linda Sheppard Nurses Fund Mary Lou and Tom Smith Family Fund Scott and Dibby Smith Family Fund Stafford and Janice Smith Family Fund Susan Irish Stewart Charitable Fund Sturgeon River Pottery Fund for Education in Visual Arts **Tanton Family Fund** Marana Webber Tost Charitable Fund VandenBrink Biddick Family Fund

Brian and Dawn Wagner Charitable Fund

Marjorie A. Winnell Healing Center Fund for

Walstrom Marine Charitable Fund

Complementary Medicine

David and Barbara Young Fund

Winnell Family Fund

FIELD OF INTEREST FUNDS

Jerolene and Lewis Brown Charitable Youth Fund Carpenter Family Fund **Emmet Housing Solutions Fund Environmental Education Fund Essential Needs Fund** Fund for Youth

Deb Greenwald Foster Family Care and Support

Healthy Community Fund

Robert Horner Fund for Natural Resource Conservation

Jeff Kring Outdoor Youth Education Fund Little Traverse Bay Protection and Restoration Fund Dree Look Lo Tennis Fund

Matt Mathias (Emer A. Mathias) Fund for Conservation

Northern Michigan Housing Fund Schulze-Stern Fund for Young People

Science for the Future Fund

Dorothy Scott Fund for Senior Citizens Shoreline Fund

Urban Forestry Fund

Ward & Eis Elder's Project Fund Zonta Women and Children's Fund

SPECIAL PROJECT FUNDS

Arctic Grayling Reintroduction Fund Petoskey Swimming Pool Fund Petoskey Tennis Courts Fund Petoskey Community Pool Fund Riverbend Park Pickleball Project Fund

DESIGNATED & ORGANIZATIONAL FUNDS

Administrative Endowment Fund **Animal Security Fund** Mary Askew Memorial Fund Bay Bluffs Endowment Fund Bay View Association Endowment Fund Clancy Bellmer IOOF Little League Fund Blissfest Endowment Fund Benjamin B. Blum Lodging Assistance Fund Agatha O. Boettger Senior Citizens Fund Camp Daggett Fund

Camp Daggett Klopcic Family Campership Fund

Challenge Mountain-Spirit Day Camp Fund Char-Em United Way Endowment Fund Child and Family Services of Northwestern Michigan Fund

Concord Family Association Fund Crooked Tree Arts Council Cultural Fund **Emmet-Charlevoix Bar Foundation Fund Emmanuel Episcopal Church Bequest Fund Emmanuel Episcopal Church Endowment Fund** **Emmet County Lakeshore Endowment Fund** First Presbyterian Church of Harbor Springs Bequest Fund

First Presbyterian Church of Harbor Springs **Endowment Fund**

First Presbyterian Church of Petoskey Endowment Fund

First Tee Fund

Foster-Hartley Lake Preserve Stewardship Fund

Friendship Centers of Emmet County Endowment Fund

James N. Gamble Family Fund William C. and Jennie S. Germond Fund Great Lakes Chamber Orchestra Endowment Fund

Marjorie E. Green Fund for Little Traverse Bay **Humane Society**

Harbor Area Housing Fund Harbor Springs Area Historical Society Endowment

Harbor Springs Education Foundation Fund Harbor Springs Library Endowment Fund Harbor Springs High School Band Boosters Fund Land and Water Education Fund Petoskey Lions Club Fund

Little Traverse Civic Theatre/Ross Stoakes Memorial Fund

Little Traverse Historical Society and Museum Fund Little Traverse Choral Society Endowment Fund Little Traverse Sailors Endowment Fund Manna Project Endowment Fund Steve and Molly Kircher Fund for Manna

Manna Fund

FUNDS

Emer A. Mathias NCMC Foundation Fund Matt Mathias (Emer A. Mathias) Memorial Fund for Camp Daggett

Matt Mathias (Emer A. Mathias) Memorial Fund for Little Traverse Historical Society

Matt Mathias (Emer A. Mathias) Memorial Scholarship Fund

Otho J. Mathias Scholarship Fund Michigan Dyslexia Institute - Northern Michigan Center Endowment Fund

Wil Mover Music Scholarship Fund Nehemiah Project Endowment Fund

Nehemiah Project Fund

New Life Anglican Church Endowment Fund North Central Michigan College Foundation Special Project Fund

Northern Community Mediation Fund Northern Community Mediation Endowment Fund

Northern Michigan Fund

Northwest Michigan Food for Humanity Fund Northwest Michigan Habitat for Humanity Fund Albert and Carol Osborn Memorial Fund for the

Friendship Centers of Emmet County Petoskey Education Foundation Fund Petoskey Area Garden Club Endowment Fund Petoskey District Library Fund Planned Parenthood Northern Michigan Fund SAFE in Northern Michigan Fund



In August 2020, the **Riverbend Park Pickleball Project** officially opened two brand new, dedicated pickleball courts. Located at The City of Petoskey's Riverbend Park on Standish Avenue, the courts were a labor of love for the Little Traverse Bay (LTBA) Pickleball Players. The Community Foundation proudly served as a fiscal sponsor for this special project and congratulates the people and organizations who made it possible.

FUNDS

Scenic Michigan Endowment Fund George Armstrong Spirit Day Camp Endowment

St. Francis Xavier Endowment Fund Ann Smith Charitable Fund Tip of the Mitt Watershed Council Water Quality Fund Women's Resource Center of Northern Michigan Top of Michigan Trails Council Fund



Dave and Debbie Deal

have deep roots along the shores of Walloon Lake. Debbie's father, now age 91, first came to northern Michigan as a teenager at Camp Sherwood (now part of Camp Michigania).

Dave and Debbie are also deeply rooted in philanthropy and were early adopters of the donor advised fund, setting up a fund at Fidelity some 20 years ago. Through their long-time friend and fellow Wallooner, the late Bob Charlton, the Deals were introduced to the Community Foundation. What started with a conversation about pickleball courts led to Dave and Debbie learning much more about the foundation's work in the community they love.

"Our primary motivator in moving our fund was seeing the breadth of the work the foundation does in the community. It's so extensive." Now the Deals' commitment to the foundation has extended to their estate plans, "With a planned gift, we can continue to support the organization into the future as well as after we are gone."

Walloon Lake Trust and Conservancy Fund Hugh D. Winnell Scholarship Fund in Memory of Vera Jean and Mariorie Winnell for Kiwanis of Petoskey Hugh D. Winnell Scholarship Fund in Memory of Vera Jean and Marjorie Winnell for North Central Michigan College

Hugh D. Winnell Scholarship Fund in Memory of Vera Jean and Marjorie Winnell for Petoskey Education

Endowment Fund

Women's Resource Center Jan Mancinelli Operations

Women's Resource Center Operations Fund

CHARITABLE GIFT ANNUITIES

James and Carolyn Cloutier Charitable Gift Annuity Jennifer Eis Charitable Gift Annuity Gladys Hamill Charitable Gift Annuities Sharon Walker Charitable Gift Annuity

SCHOLARSHIP FUNDS

Baiardi Family Foundation Scholarship Fund Scott Batchelor Scholarship Fund Café Society Educational Fund James and Carolyn Cloutier Scholarship Fund Thomas Dale Sr. Memorial Scholarship Fund Robert Jensen Dau Memorial Scholarship Fund First Tee Scholarship Fund Anna Funk Memorial Scholarship Fund Janet and Richard Gorman Scholarship Fund Gerald Gramzay-Stafford's Hospitality Culinary Scholarship Fund

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BOLD indicates new funds

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THANK YOU

We are grateful for your financial support, particularly in a year so challening for so many. Your name is important to us. If your name is incorrect or omitted, please let us know so we can correct our error.

This annual report reflects activity from the fiscal year ended March 31, 2021.

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BE AN ANGEL

To celebrate the 25th anniversary of Tvedten Fine Art last year, artist/owner Margaret Tvedten installed these wings outisde her Harbor Springs gallery. Additionally she directed donations to our Essential Needs Fund. Visitors can snap a photo with the wings and scan the sign to make a secure, online donation. Thank you, Margaret.

For good. Forever.

John S. Clark Legacy Society

Members of the Legacy Society have pledged a gift to the Community Foundation through their will, trust, or estate plan.

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In Memoriam



David H. Irish 1937-2020

The Community Foundation lost a founder and a friend last year with the passing of David H. Irish. Dave was on board with the Community Foundation from day one. As one of our founding directors in 1992, Dave shared the far-reaching vision of an organization that would support our community for the long run. Dave served on the foundation's board of directors from 1992 to 2002, the last five of those years as board president. Dave remained a supporter and champion of the foundation even after his formal role had concluded.

Of the Community Foundation, Dave said in 2011, "We don't compete with other organizations, we support them, and giving is a way to express a love of this community in a tangible and coordinated way that will leave a legacy."

Dave Irish leaves a legacy of service whether it was to the sailing world near and far or to his hometown as planning commissioner, councilman, and mayor. Both in sailing and in his other endeavors, Dave was a mentor to many. His competitive spirit paired with his kind and friendly nature made him one of a kind. Dave is greatly missed by us and by the community he so loved.



Robert W. Charlton 1952-2020

The Community Foundation lost a board member and champion with the passing of Bob Charlton last year. Bob joined the Community Foundation board in 2013 bringing 30 years of experience with The Dow Chemical Company where he retired as global vice president of public affairs and communications. Bob served for many years on the foundation's investment committee and had recently joined the marketing and development committee.

Bob was a true champion not only of our organization and our mission but also of our people and community. Bob engaged and checked in with every staff and board member, inquiring about current issues and getting traction on new programs, and always asking how we were doing. His care for our community was genuine, evidenced in his service to organizations and causes. Conversations with foundation friends reveal that Bob was the one who encouraged them to get involved with the foundation maybe by establishing a fund or giving to a specific program. Bob and his genuine enthusiasm are truly missed.

^{*}Those noted are no longer with us, but their legacy lives on.

